

FROM 1990 IN THE AUTHENTIC ITALIAN WAY



Valsoia has **OVER 30 YEARS OF KNOW-HOW** in the plant-based and traditional food market, with a wide portfolio of proprietary and distributed brands























28 PRODUCT CATEGORIES



3 DIVISIONS

HEALTHY FOOD DIVISION







AMBIENT

CHILLED

FROZEN

more than

11 Million

of families in Italy



Proprietary trademarks

Exclusively distributed brands















141

Employees

112.8

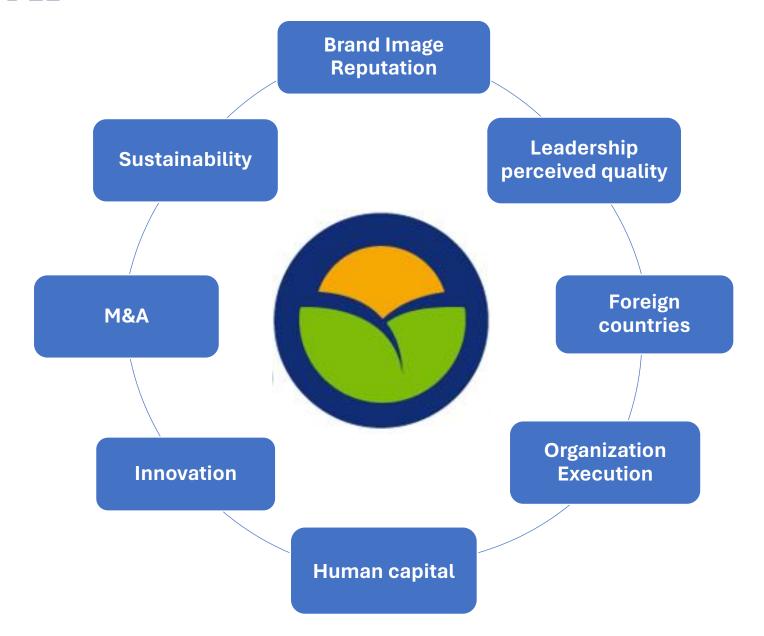
€M Turnover FY23

INTERNATIONAL DIVISION

Transversal to all Brands except those distributed

BUSINESS MODEL





STRATEGY



FOCUS







M&A

Niche brands and foreign countries

OBJECTIVES



PLANT-BASED ICE CREAM

N° 1 in the markets where present



PLANT-BASED BEVERAGES

Innovation and strengthening of market share



DIETE.TIC

N° 1 in the Italian market



PIADINA LORIANA

N° 1 in the Italian market and development abroad

TOOLS







Progressive transition from BUY to MAKE

VALSOIA TARGETS ARE IN LINE WITH UNITED NATIONS SDGs





SUSTAINABILITY REPORT 2022

ECONOMIC CAPITAL

> To increase economic capital through responsible governance, market share growth, and adherence to the Company's mission and values.









HUMAN CAPITAL

To protect human capital through the enhancement of talents, ensuring high levels of health and safety in the workplace, and promoting the social and organisational well-being of the Company.











SOCIAL AND RELATIONAL CAPITAL

- To support the Valsoia food project through investments in existing brands and the acquisition of new brands.
- Business model focused on consumers and brands taking care of relationships with all stakeholders.
- To ensure high levels of product quality and safety through production flow control procedures and rigorous food safety methods.











NATURAL CAPITAL

> To use natural resources responsibly, optimising their use in production processes, while maintaining a constant check on the impacts on the environment.











HEALTHY FOOD DIVISION

PLANT-BASED MARKET IN 2023





EUROPE

€5.8 bn

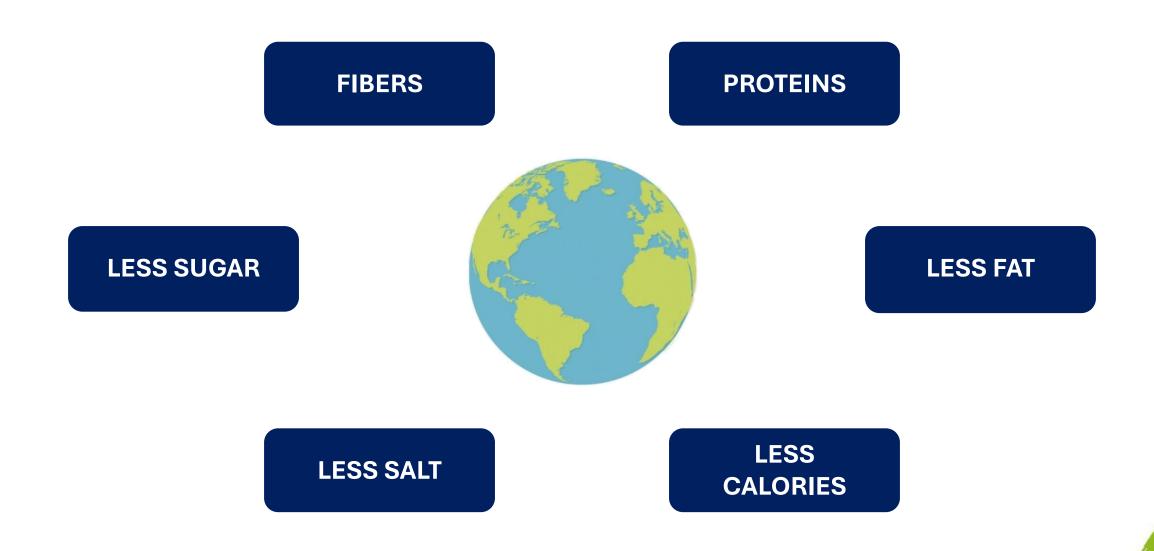
+6% vs 2022



+8% vs 2022

EMERGING FOOD TRENDS IN THE WORLD



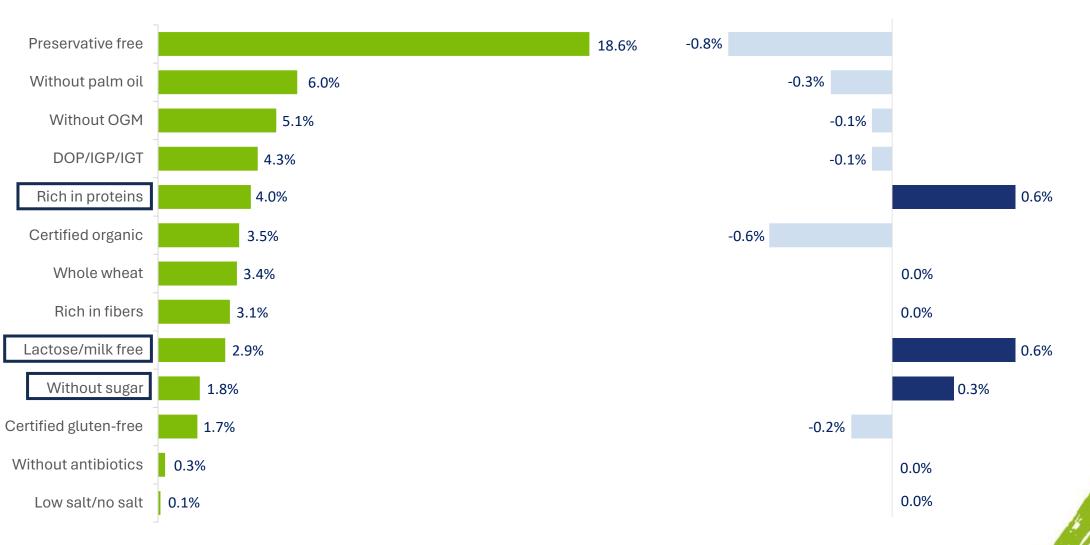


EMERGING HEALTHY FOOD TRENDS IN ITALY





% Variation vs 2020



Source: Circana

VALSOIA HEALTHY PRODUCTS



Valsoia founded in 1990, by neurologist Lorenzo Sassoli de Bianchi and listed on the Italian stock market since 2006, to provide **healthy, functional, nutritionally-balanced** products that are **tasty and enjoyable**, drawing on traditional Italian expertise and culinary culture.

Today **Valsoia** is expanding in the domestic and international markets, through product innovation and acquisitions.

Valsoia's **from-breakfast-to-dinner** range:



Non-dairy beverages





Non-dairy yogurts





Non-dairy desserts



Non-dairy Ice creams



Non-dairy cheese



Meat Alternatives



Non-dairy spreads



Plant-based cooking creams



Vegan dressing



Vegan snacks

Other Brands

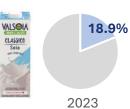




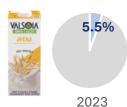
VALSOIA MARKET SHARE BY VOLUME AS OF DECEMBER 2023



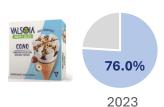
Soy Beverages



Other Beverages



Plant-based ice creams



Plant-based desserts

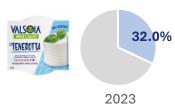


Plant-based yogurts



2023

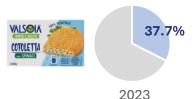
Plant-based cheese



Plant-based cold cuts



Frozen plant-based alternatives

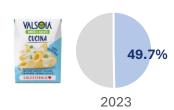


Refrigerated Plant-based alternatives



2023

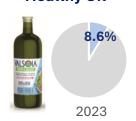
Plant-based cooking creams



Plant-based mayonnaise



Healthy Oil



Non-dairy spreads



2023

Valsoia Market Share





OUR MISSION

To contribute to the improvement of the QUALITY OF LIFE, by offering HEALTHY, 100% PLANT-BASED alternative foods

GOOD AND HEALTHY FOOD

Valsoia has always been committed to offering consumers delicious, nutritionally-balanced products

GOOD FOR THE PEOPLE

HEALTH IS AT THE
HEART OF WHAT WE DO.
Research backs many
benefits of a plant-based
lifestyle

GOOD FOR THE PLANET

A vegetarian diet promotes less land degradation, less pollution and less atmospheric warming

FROM BREAKFAST TO DINNER

Valsoia Food Project promotes a 100% plantbased diet covering all of your daily food choices

THE NEW SYSTEM PACK DESIGN











HEALTHY FOOD INNOVATION 2023 - 2024



NEW MARKETS



PLANT-BASED FISH ALTERNATIVES



PLANT-BASED EGG ALTERNATIVE







PLANT-BASED CHICKEN ALTERNATIVE



NEW FLAVOURS











NEW TRENDS











HEALTHY FOOD INNOVATION: THE NEW PROTEIN VEG RANGE



BEVERAGES



DESSERTS





YOGURTS





BURGERS











HEALTHY FOOD INNOVATION 2024 - 2026 WORK IN PROGRESS

25 NEW LAUNCHES



TRADITIONAL FOOD DIVISION



: a successful acquisition, in constant growth





Diete.Tic, purchased in 2017, is a liquid sugar-alternative sweetener, with a unique and patented process. Completely calories-free, it does not alter the taste of food or drinks and is highly soluble.

Thousands	2018	2023	Δ
VOLUMES (Kg)	100	139	+39%
FAMILIES	552	848	+54%
VALUE SHARE Sweeteners	13.7%	17.7%	+4spt
Liquids		52.1%	
TURNOVER	4,190	6,006	+43%



TELEVISION: The only brand of the category that communicates





INVESTMENTS: New spot and new production line



SUSTAINABILITY: New paper packaging



INNOVATION: Launch of liquid sachets



: another successful acquisition, in constant growth





PIADINA LORIANA, purchased at the end of 2020, was launched on the market at the beginning of the 1970s and has an established presence on the Italian market. Its success is due to the uniqueness of the product.

Thousands	2021	2023	Δ
VOLUMES (Kg)	2,232	2,765	+24%
FAMILIES	1,921	2,160	+12%
SHARE VALUE	10.9%	11.5%	+0.6spt
TURNOVER	8,971	14,169	+58%



BIG EVENTS: Assago Forum - Unipol Arena





TELEVISION: The only brand of the category that communicates



INNOVATION: Expansion to other bakery categories



EXPORT: Strong international development plan



: the jam chosen by Italian people





Santa Rosa, purchased in 2011, is a historical brand of the Italian food tradition, that offers jams of high-quality standards, choosing only the highest-quality fruit through rigorous purchasing specifications.

Thousands	2022	2023	Δ
VOLUMES (Kg)	5,364	5,678	+6%
FAMILIES	3,324	3,665	+10%
SHARE VALUE	8.1%	8.5%	+0.4spt
TURNOVER	22,240	25,817	+16%

HIGHLIGHTS



TELEVISION: Strong investments to support the brand



INNOVATION: Launch of the Santa Rosa ZERO line

All the brands in distribution grow in their respective markets







Thousands	2022	2023	Δ
VOLUMES (Kg)	577	586	+2%
SHARE VALUE	3.6%	3.7%	+0.1spt





Thousands	2022	2023	Δ
VOLUMES (Kg)		684	
SHARE VALUE	37.8%	42.1%	+4.3spt











Thousands	2022	2023	Δ
VOLUMES (Kg)	3,709	3,793	+2%
SHARE VALUE	70.9%	81.2%	+10.3spt

TRADITIONAL FOOD INNOVATION 2023 - 2024



LORIANA

PIADINA LORIANA FRESH





PINSA LORIANA



SANTA ROSA

ZERO SUGAR





DIETE.TIC

LIQUID SACHETS





INTERNATIONAL DIVISION

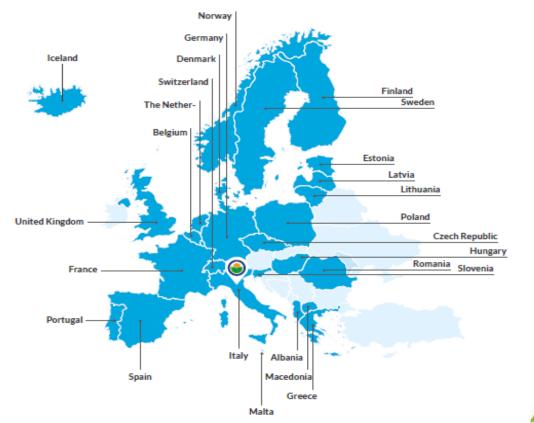
FOCUS ON EXPORT











VALSOIA INTERNATIONAL



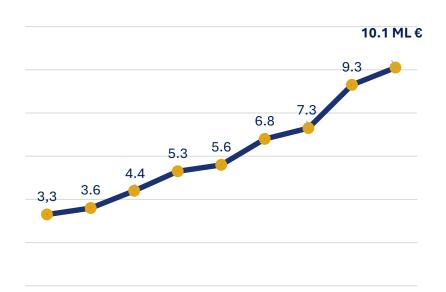
INTERNATIONAL PRESENCE

Distribution in more than 14,000 PoS



TURNOVER GROWTH TREND

€ 10 million achieved in 2023



BUSINESS MODEL

Development of direct presence

Consumer Marketing M&A









VALSOIA INTERNATIONAL SELECTION

















































INTERNATIONAL BILLBOARD CAMPAIGN















FY2023 RESULTS



Sales Revenues

€ 112.8 mln

+11.3% vs 2022

Healthy Food

Traditional Food

Export

+5.1%

+26.5%

+7.9%

EBITDA

€ 12.5 mln

+0.5% vs 2022

NFP (cash)

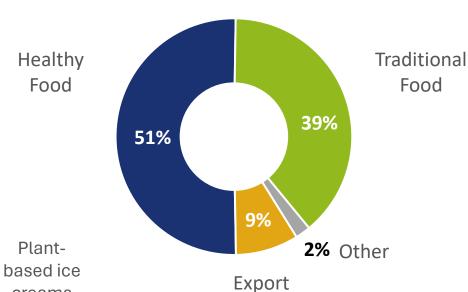
€ 27.3 mln

in line vs 2022

REVENUES BREAKDOWN FY2023

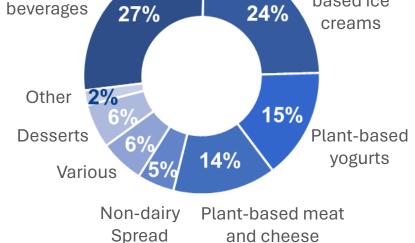


TOTAL REVENUES



TRADITIONAL FOOD





alternatives

HEALTHY FOOD

Plant-based

PROFIT & LOSS FY2023



€ 000	31/12/2023	31/12/2022
TOTAL REVENUES	112.818	101.320
TOTAL VALUE OF PRODUCTION	115.297	103.662
Purchases	(63.871)	(60.350)
Services	(23.358)	(21.422)
Other Operating Costs	(15.560)	(9.441)
EBITDA	12.508	12.448
EBITDA margin	11.1%	12.3%
Amortisation and depreciation	(2.853)	(2.693)
EBIT	9.655	9.755
EBIT margin	8.6%	9.6%
Net financial income/(charges)	701	1.303
EBT	10.355	11.058
Taxes	(3.131)	(3.082)
NET PROFIT/(LOSS)	7.224	7.976
Net Profit margin	6.4%	7.9%

The increase in revenues registered in FY 2023 is mainly due to the growth in sales in Italy (+11.7%), but also abroad (+7.9%). In particular, in Italy, the revenues from the Healthy Food Division grew by +5.1% and those from the Traditional Food Division by +26.5%. Improved availability and visibility at points of sale, major ongoing investments in consumer marketing and advertising are the basis for the increase in revenues.

Total value of production +11.2%.

Significant wave of extra costs involved raw materials, packaging and logistics costs.

EBITDA suffered the significant wave of extra costs, but the Company was able to face the anticipated growth of costs compared to that of the new price lists and the resulting revenues.

BALANCE SHEET FY2023

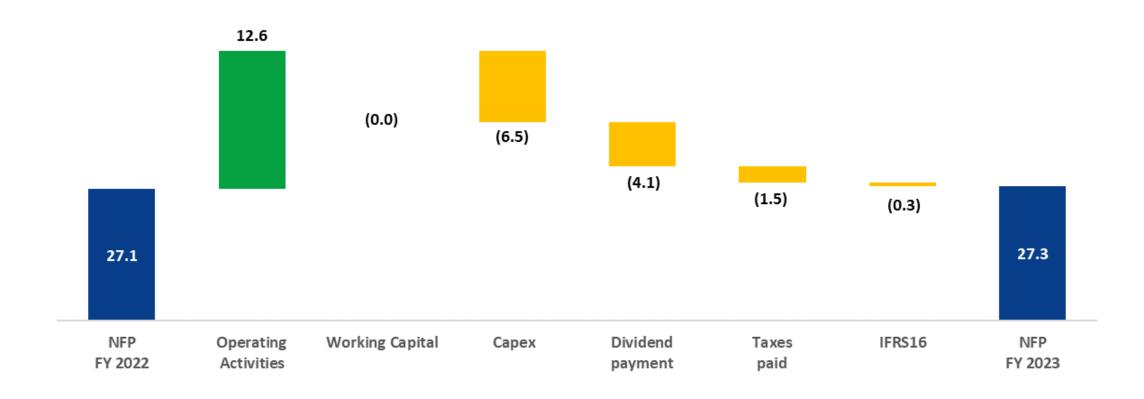


€ 000	31/12/2023	31/12/2022
Current Non-financial Assets	24,942	26,916
Current Non-financial Liabilities	(25,124)	(27,368)
Net Working Capital	(182)	(452)
Other net operating assets/(liabilities) Fixed assets	(4,195) 62,114	(2,653) 57,950
Total Investments	57,737	54,845
Shareholders' Equity	85,046	81,933
Short-term Net Financial Position (cash)	(15,523)	(16,728)
Medium/long-term Net Financial Position (cash)	(18,905)	(19,471)
Medium/long-term financial loans	7,119	9,111
Net Financial Position (Cash)	(27,309)	(27,088)
Total Sources	57,737	54,845

- Non-current assets include € 43.1 mln referred to Goodwill and Trademarks
- Valsoia boasts a strong cash generation and positive NFP
- Shareholders' Equity amounted to € 85.0 million

NET FINANCIAL POSITION BRIDGE

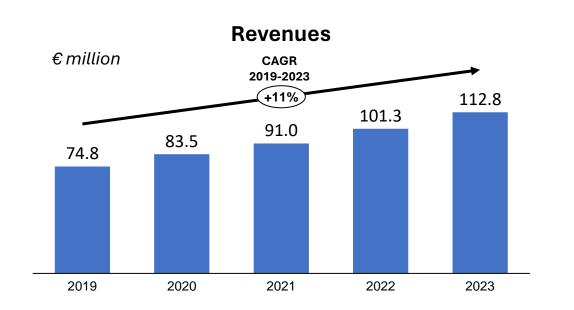


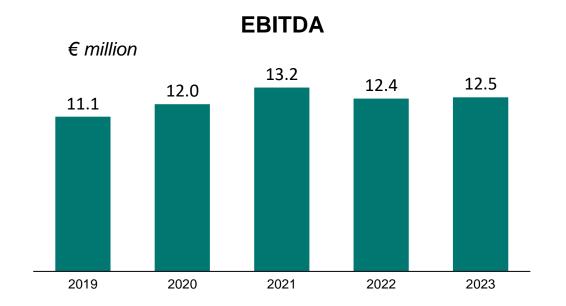


• The Net Financial Position as of 31 December 2023 is equal to € 27.3 million, from € 27.1 million at the end of 2022.

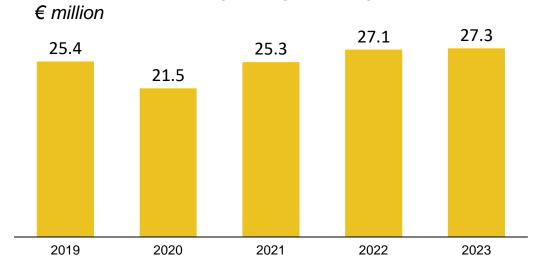
REVENUES, EBITDA & NFP BRIDGE





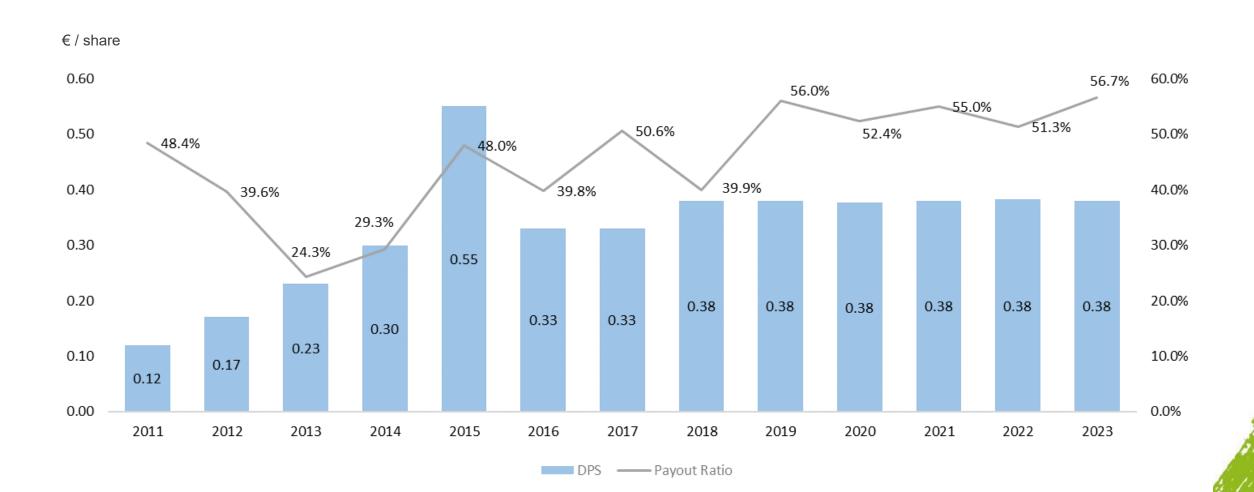


NFP (cash positive)



DIVIDEND PAYMENT TREND





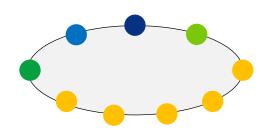


APPENDIX

GOVERNANCE



Board of Directors



Lorenzo Sassoli de Bianchi

Chairman

Furio Burnelli

Deputy Chairman

Andrea Panzani

Chief Executive Officer

Gregorio Sassoli de Bianchi *Director*

Susanna Zucchelli

Independent Director

Camilla Chiusoli

Independent Director

Francesca Postacchini *Director*

Ilaria Monetti *Director*

Marco Montefameglio *Director*

Top Management



Chairman Lorenzo Sassoli de Bianchi

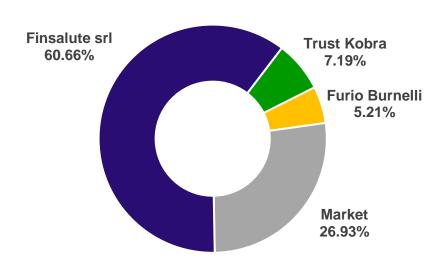


CEO & GM Andrea Panzani



CFO Nicola Mastacchi

Shareholders' Structure

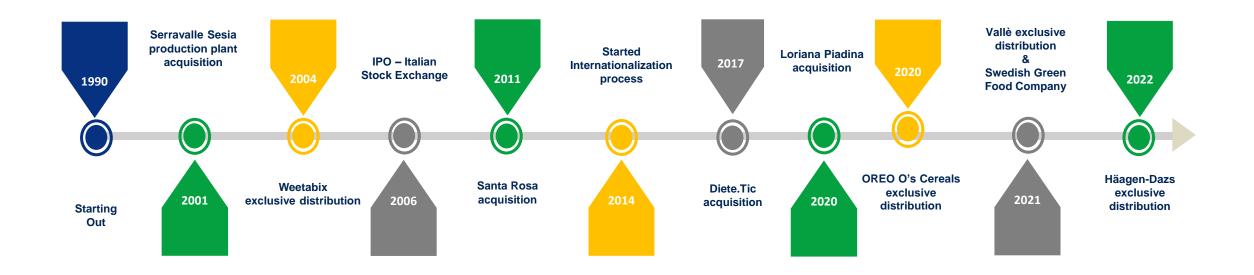


HISTORY



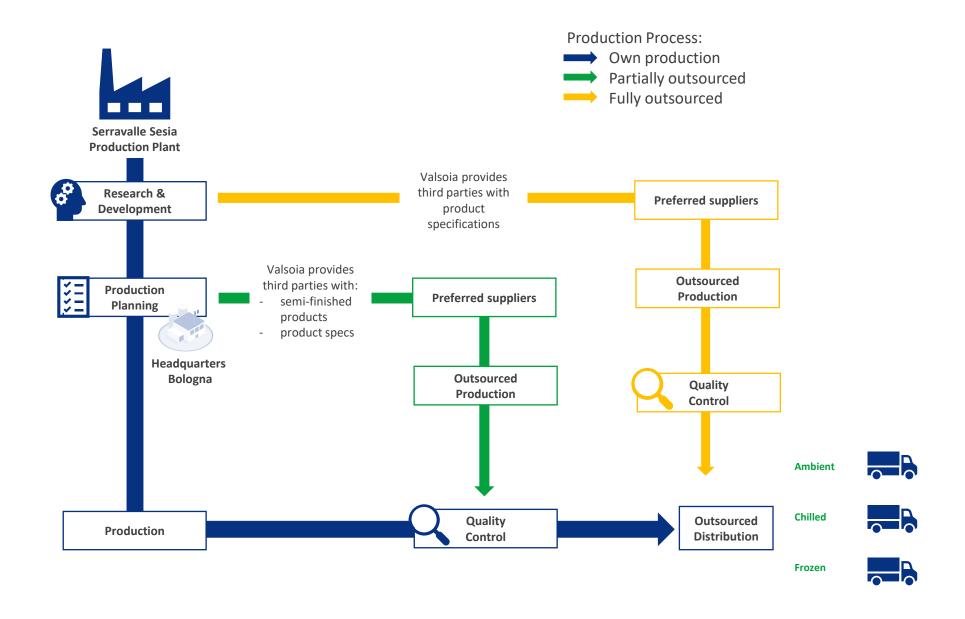
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Today **Valsoia** is expanding in the domestic and international markets, through product innovation and acquisitions.



BUSINESS OPERATION MODEL





CONTACTS



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